

DAVID J. COOK

Curriculum Vitae

President
North Dakota State University

EDUCATION

1995-1998	Doctor of Philosophy - Organizational Communication	University of Kansas (KU)
	<i>Dissertation: "Communication strategies and Chinese organizational commitment in American firms in China" (1999). Funded to live and conduct research in Shanghai, China</i>	
1993-1995	Master of Arts - Organizational Communication	University of Kansas (KU)
1988-1992	Bachelor of Arts - Political Science and Speech Communication	Iowa State University (ISU)

LEADERSHIP PHILOSOPHY

Dedicated servant-leader and proud Iowa State alumnus with over 25 years of leadership experience at research-intensive universities. Experienced in strategic planning, student success, research expansion, fundraising, government relations, extension, financial stewardship, shared governance and athletics. Committed to advancing Iowa State's mission as a *student-centric, innovative, global land-grant leader*.

Key Strengths:

- Strategic planning and visionary leadership to advance higher education in an evolving national and global landscape.
- Student-first leadership, improving retention, graduation, and holistic well-being.
- Record-setting research growth and innovation in AI, agriculture, and health.
- Strong academic portfolio with launch of degrees aligned with industry needs and university strengths.
- Fundraising success with transformational gifts and public-private partnerships.
- Land-grant leadership with statewide extension and outreach impact.
- Proven fiscal stewardship and governance with transparency and collaboration.
- Dedicated to shared governance across students, staff and faculty.
- Committed to athletics leadership within NCAA and conference governance.

ADMINISTRATIVE EXPERIENCE

President, North Dakota State University (NDSU), 2022-present

NDSU is the 1862 land grant university of North Dakota and proud Carnegie Classified Research I institution. The university employs 630 faculty and 1,570 staff. It serves 12,000 undergraduate and graduate students and has a \$971.5M biennial budget. NDSU has 5 academic colleges, 7 agricultural Research Extension Centers, and 53 extension offices in every county of North Dakota. NDSU ranks 97th among all public institutions by the National Science Foundation. The NDSU Foundation oversees an endowment valued at over \$513M, supporting a broad range of strategic university priorities. The university has a strong athletic tradition, with 28 team national championships, including 10 FCS national football championships.

Presidential Responsibilities:

- Serve as the institution's Chief Executive Officer, reporting to the State Board of Higher Education of North Dakota, with a strong focus on collaborating across the 11-college system to best serve the State of North Dakota.
- Responsible for setting the institutional vision, including prioritizing student success, advancing high quality educational pursuits, and enriching the research and land grant missions while elevating NDSU's prominence nationally and globally.
- Responsible for ensuring sound and ethical financial stewardship and budgetary authority across all facets of the institution.
- Partner with the North Dakota Legislature to advance policies and funding that support higher education, while ensuring sound stewardship of state resources.
- Promote and cultivate relationships with stakeholders including alumni, benefactors, business and community leaders in advancing the institution.
- Provide overall leadership in support of the institutional vision to *engage, inspire, challenge and equip learners to act authentically and ethically as they reimagine education and transform lives and society.*

Key University Stakeholders:

Direct Reports

Agriculture Affairs

Athletics

Compliance

Finance and Administration

Internal Audit

Marketing and Communications

Provost

Research and Creative Activity

State Forester

Affiliate Organization Liaison Reports

NDSU Foundation

NDSU Research Foundation (NDSURF)

NDSU Research and Technology Park

Board with Oversight Relationships

State Board of Agriculture Research and Education (SBARE) - Board Member
State Board of Higher Education (SBHE)

Current Community and Industry Boards Memberships

Fargo Moorhead West Fargo Chamber - Board Member
Greater Fargo Moorhead Economic Development Corporation – Board Member
Missouri Valley Football Conference President's Council - Chairman
NDSU Foundation Trustees & Executive Governing Board - Ex-officio
NDSU Research Foundation (NDSURF) - Chairman
North Dakota Agricultural Products Utilization Commission (APUC) - Board Member
Red River Valley Fair Association - Board Member
Sanford Medical Center Fargo (SMCF) Board of Directors - Board Member

Major Accomplishments/Highlights:

- **Strategic Planning/Organizational Transformation:**
 - Launched *NDSU Transform*, a data-driven strategic plan, reversing 10 years of declining enrollment and declining revenues.
 - Consolidated 7 academic colleges down to 5.
 - Reduced \$24M in operating costs.
 - Reduced 80 positions.
 - Eliminated or merged 29 academic programs.
 - Re-invested savings into 17 new academic programs.
 - Identified 6 new University Distinguished Professors (UDPs), the first new UDPs since 2012.
 - Established new faculty post-tenure review policy.
 - Established new faculty equity workload policy.
 - Embarking on new HLC-driven strategic planning process in October 2025, to build on success of *NDSU Transform*.
- **Student Success and Strategic Enrollment Management (SEM):**
 - Stabilized and increased enrollment for first time after 10 years of continuous decline.
 - Expanded Professional Advising, Learning Assistant and Peer/Professional mentoring programs for 1st and 2nd year students.
 - Invested in new counselors and Counseling Center facilities to enhance student mental health and well-being.
 - Increased retention of first to second year students by 3%.
 - Increased graduation by 12% this past year.
 - Launched new 2025-2030 data-driven comprehensive SEM plan to enhance enrollment, retention, and student success.
 - Launched university brand re-refresh in support of enrollment management, and overall university communications.
 - Rebuilt and launched new NDSU website to enhance the university brand and story-telling capabilities, while modernizing the institution's web infrastructure.
- **Research and Creative Activity:**
 - Grew research funding to a historic \$142.5M in FY24, the highest in NDSU history
 - Increased research expenditures to a record \$190.3M in FY23, a 9% increase, and the highest in NDSU history.
 - Generated \$1.1M in licensing revenue in FY24.
 - Supported 47 invention disclosures in FY24.

- Secured NSF Engines grant (\$160M potential) in precision agriculture and entrepreneurship with special focus on tribal communities.
- Supported 44 NDSU researchers who are among the top 2% of the most cited scientists in the world for both the current year and over their careers.
- **Fundraising:**
 - Launched new [REDACTED] Honors College focused on fostering an abundance mindset and building leaders in the AI era.
 - Launched \$15M *Peltier Institute for Advancement in Agricultural Technology* to drive transformative solutions for modern agriculture through interdisciplinary collaboration and innovative technology, with a strong emphasis on Artificial Intelligence.
 - Raised \$82.3M in FY 2022-2023 with major facility projects.
 - Increased Challenge Grant funding from the legislature from \$2.5M to \$5.8M.
- **Fundraising for Facilities:**
 - Secured \$59M in state legislative funding and raised over \$41M in philanthropic funding for the 120,000 ft² *Richard Offerdahl '65 Engineer Complex*, a facility focusing on education and research relating to Artificial Intelligence, data analytics, precision agriculture, entrepreneurship, civil, construction and environmental engineering, computer science, electrical engineering, industrial and manufacturing engineering and mechanical engineering.
 - Secured \$87M in state funding and raised \$3.6M in philanthropic funding for the 164,000 ft² *Bolley Agricultural Field Laboratory*, a facility focusing on education and research relating to plant breeding, agronomy, weed science, horticulture, plant pathology, and soil science.
 - With a \$10M philanthropic gift, renovated *Challey Hall*, the music and performing arts center at NDSU, including a 9,700 ft² expansion and renovation to better support students and faculty.
- **Financial Stewardship and Facilities Planning:**
 - Replaced historical academic budget model with a new tuition P&L budget model to incentivize enrollment growth and increase operating efficiencies across colleges.
 - Implemented a campus-wide shared service administrative model to support the new tuition P&L model and increase operational efficiencies.
 - Strategically reduced waivers by 15%.
 - Championed and prioritized strong financial institutional stewardship, with an S&P rating of AA- (2025) and Moody's bond rating of Aa3 (2025), with no audit findings to report from both reviews, while maintaining a strong Composite Financial Index (CFI) of 3.56.
 - Renovated and modernized *Pavek Hall*, a 272-bed residence hall, using institutional reserves and \$25M in tier funding, which are state designated dollars specifically used for deferred maintenance, allowing no new costs to be placed on students.
 - Received state authorization to use \$50M in special funds (private, local bonding) to redesign and expand the *NDSU Memorial Union*, first constructed in 1953 and expanded in 2004, to meet current student needs and offer enhanced educational opportunities for campus. Project will be voted on this fiscal year by the student body and is forecasted to include a \$20M fundraising component.
 - Received state authorization to use \$54M in revenue bonds, tier funds, local funds, and bonds to modernize *University Village*, a 200+ unit complex, to address deferred maintenance and accessibility limitations to meet student needs for privacy, amenities, space, and storage.
- **Governmental Affairs:**
 - Secured \$59M in state funding and raised over \$42M in philanthropic funding for the 120,000 ft² *Richard Offerdahl '65 Engineer Complex*.
 - Secured \$87M in state funding and raised \$4M in philanthropic funding for the 164,000 ft² *Bolley Agricultural Field Laboratory*.

- Secured \$16M in legislative funding to support new degrees in engineering, agriculture, and health sciences.
- Secured \$19.3M in base funding to address long-term operating debt due to previous enrollment declines.
- Secured \$5M in Economic Diversification Research Funding (EDRF) from the legislature.
- Federal advocacy resulted in \$6.5M for the *NDSU Agricultural Risk Policy Center*.
- **Land Grant and Community Relations Leadership:**
 - Oversaw 53 Extension offices and 7 Research Extension Centers (RECs).
 - Supported NDSU RECs in fostering agricultural advancements positioning North Dakota to lead the nation in the production of 11 crops.
 - Partnered with industry, tribes and communities to advance agriculture, health and workforce programs.
 - The North Dakota Forest Service trained 310 firefighters from 182 departments and answered 23 emergency requests in response to wildfires in North Dakota in FY25.
 - Launched *Bison to the Bakken*, connecting 40 students over two weeks to learn about the energy and agriculture sectors.
 - Forged North Dakota Air National Guard partnership for military student success.
 - Established an Industry Committee, with statewide and regional leaders to enhance industry strategic partnerships and inform legislative priorities.
- **Research Tech Park (Affiliated Organization)/Industry Relations:**
 - Overhauled affiliated research park, after years of neglect and misalignment with university.
 - Championed new vision, which prioritizes industry-led research, new product development, and a re-vamped commercialization strategy to complement NDSU research strengths.
 - Helped garner \$10M in state legislative support, with expectation to fundraise \$5M in support of new Research Tech Park vision.
 - Support faculty spin-out companies in the park, including Elinor Coatings which has received \$27M in federal funding, to support Polymers and Coatings DoD research.
- **Shared Governance:**
 - Supported Shared Governance Summit to enhance student, staff, and faculty relations, leading to enhanced communication, collaborative strategic planning, and improved relations.
 - Established bi-weekly meeting schedule with governance leaders to ensure shared input into leadership decisions-making and joint participation into a broad range of policy issues.
 - Championed shared governance by having faculty, staff and students on President's Cabinet as critical members of the university leadership team to inform major strategy decisions.
 - Implemented President Councils to focus on key priorities including student retention, faculty research, well-being and financial operations to ensure campus-wide shared input into strategic decisions.
- **Intercollegiate Athletics:**
 - Ensured NDSU Athletics consistently outperforms peers with more than 400 student athletes earning a combined 3.501 GPA this past season, including a 3.398 average by the national champion football team.
 - Supported the continued success with producing NCAA Elite 90 award winners, with twenty-one total athletes receiving this recognition in NDSU's history.
 - Ensure that every student athlete has the opportunity to earn Alston Award funding.
 - Chaired the Missouri Valley Football Conference President's Cabinet.
 - Supported NDSU's participation across three conferences: the Missouri Valley Football Conference, the Summit League, and the Big 12 conference for wrestling.

- **Artificial Intelligence (AI):**
 - Launched new Honors College, with a [REDACTED] philanthropic investment, focused on fostering an abundance mindset and building leaders in the AI era.
 - Launched *Peltier Institute for Advancement in Agricultural Technology* with a \$13M philanthropic gift to drive transformative solutions for modern agriculture through interdisciplinary collaboration and innovative technology, with a strong emphasis on AI.
 - Launching new undergraduate degree in Artificial Intelligence (AI) and Machine Learning.
 - Launching new *Institute for Artificial Intelligence (AI) on Learning and Workforce Development* to implement AI curricula across all disciplines with a special focus on 1st and 2nd year courses.
 - Received \$3.85M National Science Foundation grant to acquire and deploy a new supercomputer for AI research.

PRIOR ADMINISTRATIVE EXPERIENCE

2020-2022	Vice Chancellor for Public Affairs & Economic Development	University of Kansas (KU)
2013-2020	Vice Chancellor and Founding Dean (2020), KU Edwards Campus and School of Professional Studies	KU
2008-2013	Associate Vice Chancellor, Institute for Community Engagement	University of Kansas Medical Center (KUMC)
2008-2013	Associate Director, Institute for Community & Public Health	KUMC
2011-2012	Fellow, American Council on Education (ACE)	University of North Carolina-Chapel Hill (UNC)
2008-2011	Executive Director, Midwest Cancer Alliance	KUMC
2005-2008	Assistant Vice Chancellor, External Affairs	KUMC
2002-2005	Director, Health and Technology Outreach	KUMC
1998-2002	Assistant Director/Director, Center for Telemedicine & Telehealth	KUMC

UNIVERSITY OF KANSAS (KU), 2013-2022

Senior leader and advisor to the Chancellor, with final position as Vice Chancellor for Public Affairs and Economic Development. KU is the flagship university in the State of Kansas and a proud member of the prestigious American Association of Universities (AAU). The university employed 2,800 faculty, 7,200 staff, 28,500 students across five campuses with research expenditures of \$400M and an annual budget of \$1.2B.

Vice Chancellor for Public Affairs & Economic Development, 2020-2022

Directed state/federal government relations, public affairs and economic development.

Key University Stakeholders:

Direct Reports- Public Affairs

Ceremonies and Special Events
Communication and Marketing
Governmental Affairs - Federal Relations
Governmental Affairs - State Relations
Kansas Public Radio & Audio-Reader
News and Media Relations
Strategic Communications

Direct/Liaison Reports – Economic Development

Center for Entrepreneurship and Innovation
KU Innovation Park
KU Office of Technology Commercialization
KU Research Institute
KUMC Office of Innovation
Office of Economic Development and Strategic Partnerships
Office of Research

Other Key Units

Alumni Relations
Athletics
Enrollment Management
Jayhawk Welcome Center
Kansas University Endowment Association
KUMC Strategic Communication
Office of the Executive Vice Chancellor, KU Medical Center
Office of the Provost and Executive Vice Chancellor

Boards with Oversight or Advisory Relationships

Kansas Board of Regents
KU Alumni Association Board
KU Endowment Association Board

Major Accomplishments/Highlights:

- Successfully coordinated lobbying efforts with federal delegation across identified programmatic requests, through a DC-based office, to align university priorities with federal opportunities.
- Successfully lobbied the state legislature for a renewed investment in the University Engineering Initiative Act, providing \$210M (\$105M from the Expanded Lottery Act Revenues Fund matched by \$105M from three Regents institutions) over ten years.
- Established first university-wide economic development office and strategic plan with key performance indicators highlighting increased internships, capital dollars raised to support entrepreneurship, number of startups, licenses negotiated, invention disclosures, and value of industry sponsored agreements.
- Supported KU Innovation Park, an affiliated research park's 15-year vision to develop over 800,000 ft² of office and wet-lab space and create 2,500 high-wage jobs through a \$400M capital

investment. The park housed over 60 corporate tenants, start-up companies and KU spinouts based on KU technologies, providing 450+ jobs, during that timeframe.

Vice Chancellor and Founding Dean (2020), KU Edwards Campus and School of Professional Studies, 2013-2020

Served as the Chief Executive Officer for the KU Edwards Campus and oversaw KU's Professional & Continuing Education division. Was a member of the KU Chancellor's Executive Committee, the Chancellor's Cabinet, and various other leadership teams across the institution. Led 170+ administrative staff and 150+ faculty. Oversaw a \$37M+ annual budget.

Key University Stakeholders:

Direct Reports/KU Edwards Campus

Academic Program Development

Academic Services

Academic Support Center Administrative and Fiscal Services

Community Engagement/Business Development

Marketing and Public Relations

Student Support Services

Dean Liaison Reports with Academic Programs

College of Liberal Arts & Sciences

Graduate Studies

KU Libraries

School of Architecture, Design & Planning

School of Business

School of Education

School of Engineering

School of Health Professions

School of Journalism

School of Law

School of Medicine

School of Nursing

School of Professional Studies

School of Public Affairs and Administration

School of Social Welfare

Other Units on KU Edwards Campus

Campus Security

Center for Public Partnerships & Research

Center for STEM Learning

Information Technology

Jayhawk Central

Kansas Center for Autism Research and Training

Boards with Oversight or Advisory Relationships

Johnson County Education Research Tax Authority (JCERTA) Board

KU Edwards Advisory Board

KU Edwards Faculty Advisory Board

KU Edwards Student Advisory Council

KU Edwards Workforce Development Advisory Board

KU Professional and Continuing Education Units

Kansas Fire & Rescue Training Institute

Kansas Law Enforcement Training Center

Osher Lifelong Learning Institute

Professional Programs in:

- Aerospace Engineering
- Civil and Technology Management
- Coding Boot Camps
- Conference Services
- Registered Behavioral Technician
- Leadership and other Management Programs

KU Edwards Campus, 2013-2020

The University of Kansas Edwards Campus, located in Overland Park, KS, annually served 2,000+ students and had 45+ graduate/undergraduate degrees, minors, and certificates.

Major Accomplishments/Highlights:

- Increased enrollment by 40% following years of decline.
- Launched 16 new academic degree programs and 21 new academic certificates while closing unsustainable academic programs.
- Repaid an inherited \$800,000 debt, securing long-term financial stability.
- Launched *Degree in 3*, an accelerated undergraduate pathway for high school, associate degree, and baccalaureate students, in partnership with eight K-12 school districts and three community colleges across the Greater Kansas City region.

KU Leavenworth Location, 2016-2020

Launched new KU location that served as a cornerstone for university engagement with the United States Army Combined Arms Center (CAC) at Fort Leavenworth and the surrounding region focusing on educating military personnel and non-traditional adult learners from the community.

- Secured nearly \$350,000 in philanthropic funding to support construction costs to launch new campus facility.
- Developed business model and fee structure to support \$1.4M in annual program revenue to support ongoing academic infrastructure and facilities costs.
- Launched three graduate degree and certificates including an MS in Homeland Security, the first-ever non-law degree offered from KU's School of Law.

School of Professional Studies, 2020

- Launched the first new academic school in the university since 1993.
- Built infrastructure, including advising, academic affairs, curriculum, financial models, governance, and student services to support the new school.
- Initial undergraduate and graduate programs included American Sign Language & Deaf Studies, Biotechnology, Health Sciences, Information Technology, Molecular Bioscience and Organizational Communication.

KU Professional & Continuing Education, 2014-2020

Provided 30,000+ continuing education enrollments, with 100+ staff, working with 800+ instructors teaching 1,000+ courses across the globe.

- Stabilized financial standing of the unit, following five previous years of an approximate loss of \$900,000 annually.
- In 2017, received legislative approval to increase vehicle registration fees in Kansas by \$1.25 each to garner \$3M in additional state funding annually to support the Kansas Law Enforcement Training Center KLETC.
- Launched 24-week technology boot camps providing full-stack, end-to-end web development education, data analytics, and cybersecurity education graduating 406 students in the first two years.

UNIVERSITY OF KANSAS MEDICAL CENTER (KUMC), 1998-2013

Worked at KUMC for 14+ years progressing through various administrative and faculty positions, spending the final seven years as a member of the Executive Vice Chancellor's Leadership Cabinet, KUMC's top leadership team. KUMC included schools of Medicine, Nursing, and Health Professions, with 2,100 faculty, 4,000 staff, and 3,300 students with research funding of about \$100 million. Led major initiatives for the institution relating to external affairs, rural health, telemedicine, public health, community engagement, cancer, and research. Built multi-million dollar institutes in cancer, community engagement, telehealth, and rural health workforce. As a faculty member, taught a variety of courses and mentored numerous students, earning tenure in the School of Medicine.

Associate Vice Chancellor of the Institute for Community Engagement, 2008-2013

Led KUMC's community engagement and engaged scholarship research and service missions, serving key constituents and stakeholders across the state and region.

Key University Stakeholders:

Direct Reports

Area Health Education Centers - Garden City, Kansas
Area Health Education Center - Hays, Kansas
Area Health Education Center - Pittsburg, Kansas
Center for Telemedicine and Telehealth
Government Affairs
Institute for Community and Public Health
KUMC Continuing Education
Midwest Cancer Alliance
Rural Health and Education Services
University Airplane
University Relations

Boards with Oversight or Advisory Relationships

Midwest Cancer Alliance - Clinical Research Partners
Midwest Cancer Alliance - Community Partners
Midwest Cancer Alliance - Major Clinical Research Partners
Midwest Cancer Alliance - Partners Advisory Board

Major Accomplishments/Highlights:

- Institute included 11 departments and 70 staff serving communities across Kansas. Institute had a \$5M budget, with 30+ affiliated faculty members and 54 active community-based grants totaling \$25.3M.
- In 2013, enrolled 35,000+ health professionals in accredited Continuing Education programs; connected 6,000+ telemedicine participants; provided over 120 outreach flights for 2,000+ patient consultations; and recruited dozens of physicians to practice in rural/underserved communities to alleviate health profession shortages.
- Led Armenia State Partnership Program with Yerevan State Medical University, in the fields of medicine, peacekeeping, and emergency management activities.

Associate Director for the Institute for Community and Public Health, 2008-2013

Helped lead effort to re-organize existing university resources to establish the Institute and position it to start a School of Public Health.

Major Accomplishments/Highlights/Highlights:

- Worked with four existing academic departments, with 10 Masters/Doctoral programs, and 43 faculty with \$45M in grant funding to organize academic and financial infrastructure under the Institute.
- Helped establish a new curriculum, governance, and research infrastructure to meet the Council on Education for Public Health (CEPH) accreditation standards.
- Helped acquire \$5M in philanthropic funding to support the Institute.

Fellow, American Council on Education, Office of the Provost, University of North Carolina-Chapel Hill (UNC), 2011-2012

Mentored by Executive Vice Chancellor and Provost Bruce Carney to better understand and study higher education leadership at a top public AAU, R1 institution.

Major Accomplishments:

- Studied curriculum, research, and community engagement infrastructure of the UNC School of Public Health to inform related strategic planning efforts at the University of Kansas.
- Studied structure, policies/procedures and financial models of research centers and institutes at UNC-Chapel Hill and other R1 institutions to inform and enhance KUMC's research enterprise.
- Studied the Research Triangle Park (RTP), to better understand the collaborative role and opportunities between university engagement, government investment, and industry to enhance higher education's role in economic development.
- Visited/interviewed 111 leaders from 23 universities to study a range of higher education leadership issues, while also visiting universities in South Africa to study their online and distance learning capabilities.

Executive Director, Midwest Cancer Alliance (MCA), 2008-2011

Led the MCA, a community-based clinical trial network of 16 hospitals and research institutions in Missouri and Kansas, bridging clinical partnerships in the region while providing enhanced, community-based cancer care.

Major Accomplishments:

- Led a \$5M+ annual philanthropic campaign to support the Alliance.
- Developed a centralized Internal Review Board (IRB) and an online patient management system to support research across partner institutions.
- Championed secondary prevention clinical trials and research studies focusing on patient navigation, cancer screening and breast cancer survivorship.
- Developed fee-based model across three membership levels to ensure long-term viability.

Assistant Vice Chancellor for External Affairs, 2005-2008

Co-led KUMC's External Affairs strategic interests, which included community engagement, legislative affairs, and alumni relations.

Major Accomplishments:

- Co-led 12-department, 75-person statewide division with an \$8M annual budget with half of the resources raised through extramural funds.
- Re-organized KUMC's University Relations, Government Affairs, Alumni Relations, and Community Relations to establish more efficient and effective operating units to serve key stakeholders across the region.
- Led a 3-year, \$3M fundraising campaign to support pediatric care for indigent populations, a key institution priority area.

Director of Health and Technology Outreach, 2002-2005

Led KUMC's mission to serve the health needs of the state of Kansas, particularly in underserved communities.

Major Accomplishments:

- Led an 8-department, 53-person statewide division with a \$4M annual budget with half of the resources raised through grants, contracts and philanthropic endeavors.
- Increased operational efficiencies across departments including three Area Health Education Centers, the Center for Telemedicine and Telehealth, Continuing Education, Rural Health Education, and University Airplane.
- Established financial and operational policies for University Airplane unit to ensure efficient use of aviation assets for outreach clinics and other mission-critical community engagement efforts.
- Led \$4.6M funded emergency preparedness grant initiative that trained more than 17,000 health professionals and first-responders requiring significant coordination with state and community agencies across the State. Initiative concluded with a large-scale simulation involving more than 1,000 participants responding to a multi-faceted disaster response.

Assistant Director promoted to Director of the Center for Telemedicine and Telehealth, 1998-2002

Led KUMC's internationally renowned Center for Telemedicine and Telehealth focused on researching and developing technology innovations to advance health care delivery.

Major Accomplishments:

- Led 12-person Center, with an annual budget of \$1.5M.

- Received the American Telemedicine Association's President's Award recognized as the top ranked telemedicine program nationally and internationally.
- Led a K-12 school-based project recognized by the Governor of Kansas during his State of the State address and later received \$2M from a line item in the General Use Kansas state budget over six years to expand telemedicine across Kansas.
- Partnered with C.E.S.A.R (Recife Center for Advanced Studies and Systems), a private institution that created products, services, and companies using Information Technology and Communication (ITC) in Recife, Brazil to help build their telemedicine infrastructure and to provide education and medical consultation in the area of infectious disease.

FACULTY EXPERIENCE

2022-present	Professor with Tenure	College of Health and Human Sciences, NDSU
2013-2022	Professor with Tenure Joint Appointment	Communication Studies, KU Health Policy and Management, KUMC
2008-2013	Associate Professor with Tenure	Health Policy and Management, KUMC
2009-2013	Associate Professor; Joint Appointment	Family and Community Medicine, KUMC
2010-2013	Associate Professor; Joint Appointment	School of Nursing, KUMC
2005-2007	Adjunct Assistant Professor	Health Policy and Management, KUMC
2000-2007	Assistant Research Professor	Internal Medicine, KUMC
1999-2005	Adjunct Assistant Professor	Communication Studies, KU
1995-1998	Graduate Teaching Assistant	Communication Studies, KU

Summary of Teaching Accomplishments:

- Professor with Tenure.
- Taught over 25 different academic courses.
- Invited lecturer at dozens of regional, national, and international universities.
- Created many original courses with original curricula, including online and hybrid offerings.
- Mentored and advised dozens of students and faculty while participating on numerous Master's and Doctoral committees.
- Established formal internship and fellowship programs for MHSA students and post-graduate students.

Courses Taught

Advanced Topics in Health Policy and Management
 Communication Audits
 Community Health Center Management and Leadership
 Communication for Health Care Leaders

Computer Literacy
 Developing Communication Patterns in a Globalized World
 Diffusion, Adoption and Implementation of Innovation
 Directed Research Studies
 Effective Business Communication
 From Telemedicine to E-health
 International Organizational Communication
 Internships for Health Care Executives
 Interpersonal Communication
 Introduction to Organizational Communication
 Organizational Paradigms and Theories
 Professional Development for Health Care Executives
 Professional Interviewing
 Seminar in Leadership
 Social Basis for Medical Practice
 Speaker-Audience Communication
 Strategic Marketing
 A Survey of Theory and Research in Organizational Communication

Summary of Research Accomplishments:

- Principal Investigator or Co-Principal Investigator on grants acquiring nearly \$11M in extramural funding.
- Funded by 29 different grants and contracts as an investigator totaling nearly \$31M in extramural funding.
- In the top 12 of total annual research dollars acquired by faculty at KUMC across multiple years.
- Published 68 articles, book chapters, and abstracts, including a co-edited case study book.
- Authored and co-authored 77 scholarly presentations and posters at national and international conferences.
- Mentored dozens of faculty and post-docs, including fostering their involvement on 28 research grants totaling nearly \$17M in direct costs.
- Grant reviewer for numerous federal, state, and private agencies, including at the federal level, the Department of Defense's Peer Reviewed Medical Research Program (PRMRP), the Health Resources and Services Administration (HRSA), the Office for the Advancement of Telehealth (OAT), the National Institute of Health (NIH), and the Department of Commerce (DOC).

Grants and Contracts

2013-2016	Co-Investigator, "Mobile Technologies Assisting Patients and Family Caregivers in Healthy Living (RO1)," funded by the National Institute of Health (NIH), \$1,300,000.
2010-2013	Principal Investigator of Community Outreach Care, "CNP-Centers for Reducing Cancer Disparities Through Research and Training (U54)," funded by the National Cancer Institute, \$4,770,015.
2010-2013	Co-Investigator, "Effectiveness Research on Smoking Cessation in Hospitalized Patients (UO1)," funded by the National Institute of Health (NIH), \$1,800,000.
2010-2013	Co-Investigator, "Heartland Telehealth Resource Center," funded by the Health Resources Services Administration (HRSA), \$980,000.
2008-2013	Advisor, "Using CBPR to Implement Smoking Cessation in an Urban American Indian Community," funded by the National Institute of Health (NIH), \$600,000.
2008-2011	Principal Investigator, "Hospital Preparedness Training," funded by the Kansas Health Foundation (KHF), \$100,000.

2008-2010 Evaluator, "Evaluation of the Human Papillomavirus (HPV) Vaccine Initiative," funded by the Health Care Foundation of Greater Kansas City, \$39,600.

2008-2009 Principal Investigator, "Can It Happen in Kansas? Response to Terror and National Disasters," funded the Health Resources Services Administration (HRSA), \$60,892.

2008-2009 Principal Investigator, "Community Education to Increase Awareness of Disease Among Women in Kansas," funded by the Department of Health and Human Services (HRSA), \$3,189.

2005-2008 Principal Investigator, "Can It Happen in Kansas? Response to Terror," funded by the Department of Health and Human Services (HRSA), \$4,380,278.

2003-2006 Co-Principal Investigator, "Evaluating Sustainability and Cost Benefit of the Kansas Telehealth Network Project," funded by the Health Resources Services Administration (HRSA), \$749,245.

2003-2005 Principal Investigator, "Kansas Bioterrorism Preparedness Plan for Health Professionals," funded by the Health Resources Services Administration (HRSA), \$2,325,513.

2003-2005 Co-Principal Investigator, "Comprehensive Geriatric Education Program," funded by the Health Resources Services Administration (HRSA), \$574,618.

2003-2004 Principal Investigator, "Implementing and Assessing the Effectiveness of An Online Pediatric Classroom for Chronically Ill Children," funded by Kan-Ed, Kansas State Board of Regents, \$306,582. (*Transferred Principal Investigator role to Ryan Spaulding in 2004*).

2003-2004 Consultant, "Development of an eHealth Provider-Patient Communication Measure, Health e-Technologies Initiative," funded by the Robert Wood Johnson Foundation (RWJ), \$95,538.

2002-2003 Principal Investigator, "Researching and Implementing a Kansas Medicaid Telemedicine Reimbursement Policy," funded by the Kansas Medicaid Office, \$250,000.

2002-2003 Evaluator, "Obesity Among School-Aged Children in the State of Kansas," funded by the Sunflower Foundation, \$137,383.

2002-2003 Co-Principal Investigator, "Developing a Telehealth Primer and Research Protocols for School-Based Telemedicine," funded by the Health Resources Services Administration (HRSA), \$40,000.

2002 Principal Investigator, "Providing Acute and Chronic Health Care to Students in the USD500 School District Via Telemedicine," funded by the SBC Foundation, \$15,000.

2001-2005 Evaluator, "Advancing Biomedical Research for American Indians, MBRS Research Initiative for Scientific Enhancement," funded by the Department of Health and Human Services (DHHS), \$3,707,303.

2001-2004 Technical Director, "Kansas Biomedical Research Infrastructure Network (K-INBRE)," funded by the National Institute of Health, \$5,998,986.

2000-2003 Principal Investigator, "Developing TeleKidcare[®] Statewide," funded by the Children's Health Initiative Fund, State of Kansas, \$750,000. (*Transferred Principal Investigator role to Ryan Spaulding in 2003*).

2000-2003 Co-Principal Investigator, "Expansion of Kansas Telehealth Network," funded by the Health Resources Services Administration (HRSA), Office for the Advancement of Telehealth (OAT), \$936,282.

2000-2002 Co-Principal Investigator, "Utilizing Telemedicine to Provide Healthy Steps Services," funded by the Prime Health Foundation, \$98,400.

2000-2001 Principal Investigator, "Developing an Economically Sustaining Model for School-Based Telemedicine," funded by the Ewing Marion Kauffman Foundation, \$222,740.

1999-2001 Evaluator, "TelehospiceSM: A Bi-State Proposal to Improve End-of-Life Care," funded by US Department of Commerce (DoC), Technology Opportunities Program (TOP), \$212,000.

1999-2000 Evaluator, "Utilizing Telemedicine Technology to Access Underserved Children in the School Setting," funded by the Wyandotte Health Foundation (WHF), \$26,915.

- 1998-2000 Evaluator, "TeleKidcare®: Bringing Health Care into Schools," funded by the US Department of Commerce, Technology Opportunities Program, \$225,000.
- 1998 Principal Investigator, "An Assessment of Intercultural Effects on Management Practices in Shanghai, China," funded by Butler (Shanghai) Inc., \$15,000.

Mentoring on Grants and Research:

A major priority for my scholarship focused on mentoring faculty and staff in my leadership roles over several research Institutes and Centers. The section below captures examples of this work with an asterisk (*) next to the faculty and/or administrator I worked with to advance their scholarly activities.

- 2011-2014 Eve-Lynn Nelson*, Principal Investigator, Mary Beth Warren*, Investigator, "Comprehensive Telemedicine Services to Expand and Enhance Substance Abuse Treatment for Rural College Students," funded by the Department of Health and Human Services (DHHS), \$675,000.
- 2010-2013 Ryan Spaulding*, Principal Investigator, "Heartland Telehealth Resource Center," funded by the Department of Health and Human Services (HRSA), \$980,000.
- 2010-2011 Nicol Klaus, Principal Investigator, Eve-Lynn Nelson*, Investigator, Ann Davis, Mary Beth Warren*, Investigator, "Psycho-educational Psychotherapy by telemedicine for Children with Mood Disorders in Rural Kansas," funded by University of Kansas School of Medicine-Wichita, \$100,000.
- 2010 Linda Redford, Principal Investigator, Mary Beth Warren*, Investigator, "Workforce Enhancement in Nursing Facilities," funded by the Kansas Department of Aging (KDA), \$29,400.
- 2009-2014 Edward Ellerbeck, Principal Investigator, Mary Beth Warren*, Investigator, "Kan Quit II," funded by the National Institute of Health (NIH), \$2,058,095.
- 2009-2012 Eve-Lynn Nelson*, Principal Investigator, Ryan Spaulding*, Investigator, Mary Beth Warren*, Investigator, "Kansas Telehealth Services for Pediatric Epilepsy," funded by the Health Resources Services Administration (HRSA), \$721,500.
- 2009-2012 Eve-Lynn Nelson*, Linda Redford, Co-Principal Investigators, "Kansas Comprehensive Telehealth Services for Older Adults," Kansas Comprehensive Telehealth Services for Older Adults," funded by the Health Resources Services Administration (HRSA), Office for the Advancement of Telehealth (OAT), \$654,000.
- 2009-2011 Cathy Harding, Principal Investigator, Mary Beth Warren*, Investigator, "Student Experiences and Rotations in Community Health," funded by the Health Resources Services Administration (HRSA), \$100,900.
- 2009-2011 Ann Davis, Principal Investigator, Mary Beth Warren*, Investigator, "Health Schools Project," funded National Institute of Health (NIH), \$100,000.
- 2009-2010 Ryan Spaulding*, Principal Investigator, Linda Redford, Investigator, "Home Telehealth Pilot Project," funded by the Kansas Department of Aging, \$100,000.
- 2009-2010 Christie Befort, Jennifer Klemp, Co-Principal Investigators, Mary Beth Warren* Investigator, "Secondary Cancer Prevention Through Exercise and Weight Control Among Rural Breast Cancer Survivors," funded by the Susan G Komen Mid-Kansas Affiliate and the American Cancer Society (ACS) internal pilot grant, \$38,000 and \$35,000.
- 2009-2010 Wilaiporn Rojjanasrirat, Eve-Lynn Nelson*, Co-Principal Investigators, "Feasibility and Reliability of In-Home Telehealth Breastfeeding Support," funded by the International Lactation Consultant Association, \$10,000.
- 2009 Ryan Spaulding*, "Telehealth Access and Cost-Benefit in Kansas," funded by the Health Resources Services Administration (HRSA), Office for the Advancement of Telehealth (OAT), \$690,000.

2008-2013 Christine Daley, Principal Investigator, Ryan Spaulding* Investigator, "Using CBPR to Implement Smoking Cessation in an Urban American Indian Community," funded by the National Institute of Health (NIH), National Center on Minority Health and Health Disparities (NCMHC), \$600,000.

2008-2011 Kim Richter, Principal Investigator, Ryan Spaulding*, Mary Beth Warren*, Investigators, "Telemedicine for Smoking Cessation in Rural Primary Care," funded by the National Institute of Health, Heart, Lung and Blood Institute (NHLBI), \$1,936,950.

2008-2011 David Lindeman, Suzanne Hawley Co-Principal Investigators, Mary Beth Warren*, Investigator, "Pediatric Epilepsy Prevalence Study," funded by the Association of University Centers on Disabilities (AUCD), \$387,739.

2008-2011 Joshua Freeman, Principal Investigator, Ryan Spaulding*, Investigator, "Infrastructure for Addressing Imbedded Health Disparities Project," funded by the Health Resources Services Administration (HRSA), \$387,739.

2008-2011 Gianfranco Pezzino, Principal Investigator, Mary Beth Warren*, Investigator, "Multi-State Learning Collaborative- 3," funded by the Robert Wood Johnson Foundation (RWJ), \$44,000.

2008-2010 Ryan Spaulding*, Principal Investigator, "Rural Health Pilot Program: Development of a Statewide Network for Health Care Delivery," funded by the Federal Communication Commission (FCC), \$3,790,000.

2008-2010 Eve-Lynn Nelson*, Principal Investigator, "TeleHelper," funded by the Health Care Foundation of Greater Kansas City, \$150,000.

2008-2010 Karen Kramer, Principal Investigator, Mary Beth Warren*, Investigator, "Patient Preferences, Uncertainty and Colorectal Cancer Treatments," funded by the Kansas University Medical Center's Research Institute Bridging Grant, \$35,000.

2008-2009 Ryan Spaulding*, Principal Investigator, "Home Telehealth Project – Cost Benefit and Quality of Life, Year One," Kansas Department of Aging (KCOA), \$46,836.

2007-2010 Linda Redford, Principal Investigator, Mary Beth Warren*, Investigator, "Geriatric Education Center Consortium," funded by the Health Resources Services Administration (HRSA), \$389,476.

2006-2010 Angelia Paschal, Principal Investigator, Mary Beth Warren*, Investigator, "Epilepsy Prevalence Study (PERK)," funded by the Centers for Disease Control (CDC), \$799,500.

2006-2010 Eve-Lynn Nelson*, Principal Investigator, "TeleHelp: A Comprehensive School-Based Telemedicine Program for Urban Youth At-Risk for Depression," funded by the Health Care Foundation of Greater Kansas City, \$99,485.

2006-2009 Sally Davis, Principal Investigator, Eve-Lynn Nelson*, Investigator, "Midwest Alliance for Telehealth and Technology: A Tri-State Resource Center," funded by the Health Resources Services Administration (HRSA), Office for the Advancement of Telehealth (OAT), \$900,000.

2006-2009 Eve-Lynn Nelson*, Principal Investigator, "Implementing the American Academy of Pediatric Attention Deficit/Hyperactivity Disorder Diagnostic Guidelines in a School-based Telemedicine Clinic," funded by the Children's Miracle Network, through the University of Kansas Medical Center's Department of Pediatrics grant program, \$21,264.

2005-2012 Linda Redford, Principal Investigator, Mary Beth Warren*, Investigator, "Kansas Comprehensive Geriatric Education Program, funded by the Health Resources Services Administration (HRSA), \$172,800.

Peer-Reviewed Articles in Scientific Journals (Selected Articles)

1. Richter, K., Babalola, F., Shireman, T., Mussulman, L., Nazir, N., Bush, T., Scheuermann, T., Preacher, K., Carlini, B., Magnusson, B., Ellerbeck, E., Cramer, C., Cook, D.J., & Martell, M. (2016). Warm handoff versus fax referral for linking hospitalized smokers to quitlines. *American Journal of Preventive Medicine*, 51(4): 587-596.
2. Cook, D.J., Grube, D., Skalacki, M., Nazir, N., & Choi, W. (2013). Long-term impact of training following disaster response exercises. *The Homeland Security Review*, 7(3): 253-263.
3. Cook, D., Nelson, E., Ast, C., & Lillis, T. (2013). A systematic strategic planning process focused on improved community engagement by an academic health center: The University of Kansas Medical Center's story. *Academic Medicine*, 88(5): 614-619.
4. Richter, K.P., Faseru, B., Mussulman L.M., Ellerbeck, E.F., Shireman, T.I., Hunt, J.J., Carlini, B.H., Preacher K.J., Ayars, C.L., & Cook, D.J. (2012). Enhancing quitline utilization among in-patients (EQUIP): Using "warm handoffs" to link hospitalized smokers with tobacco treatment after discharge. *Trials*, Aug 13: 127.
5. Cook, D.J., Nazir, N., Skalacki, M., Grube, C.D., & Choi, W.S. (2011). Impact of a multidisciplinary disaster response exercise. *Journal of Emergency Management*, 9(4): 35-43.
6. Davis, K.C., Spaulding, R.J., & Cook, D. (2009). Connecting high school science students with medical student mentors. *Telemedicine and e-Health*, 15(Suppl 1): S106.
7. Ablah, E., Hawley, S., Konda, K., Wolfe, D., & Cook, D. (2008). Evaluation of health professionals' mental health emergency preparedness. *Journal of Allied Health*, 37(3): 144-149.
8. Fromer, D., Ablah, E., Schrater, S., Molgaard, C.A., & Cook, D. (2007). Pharmacists' self-assessments regarding emergency preparedness activities in Kansas. *Journal of Pharmacy Technology*, 23: 75-78.
9. Spaulding, R.J., Davis, K.G., & Cook, D.J. (2006). Evaluation of a telehealth intervention for chronically ill children, their families and their teachers. *Telemedicine Journal and e-Health*, 12(2): 235.
10. Smith, C.E., Dauz, E.R., Clements, F., Puno, F.N., Cook, D., Doolittle, G., & Leeds, W. (2006). Telehealth services to improve nonadherence: A placebo-controlled study. *Telemedicine Journal and e-Health*, 12(3): 289.
11. Fromer, D., Ablah, E., Fredrickson, D., Wetta-Hall, R., Cook, D.J., & Molgaard, C. (2005). Terrorism and emerging infections demand precaution. *Medical Laboratory Observer*, 37(9): 36, 38-39.
12. Nelson, E., Zaylor, C., & Cook, D. (2004). A comparison of psychiatrist evaluation and patient symptom report in a jail telepsychiatry clinic. *Telemedicine Journal and e-Health*, 10(2): 54-59.
13. Doolittle, G.C., Williams, A., & Cook, D.J. (2003). An estimation of costs of a pediatric telemedicine practice in public schools. *Medical Care*, 41(1): 100-109.
14. Cook, D.J. & Whitten, P.S. (2002). Telemedicine in Kansas from 1994-2001: A longitudinal investigation of organizational issues impacting the development of telemedicine adoption and diffusion. *Journal of Healthcare Information Management*, 16(3): 60-66.
15. Cook, D.J., Doolittle, G.C., Ferguson, D., Hanks, N., Hood, J., Howard, M., Troha, J., Mehling, D., & Zurbuchen, N. (2002). Explaining the adoption of telemedicine services: An analysis of paediatric telemedicine services. *Journal of Telemedicine and Telecare*, 8(1): 94-96.
16. Smith, C.E., Smitka, J.J., Kleinbeck, S.V.M., Clements, F., & Cook, D.J. (2002). Feasibility of in-home telehealth for conducting research. *Clinical Nursing Research: An International Journal*, 11(2): 220-233.
17. Cook, D.J., Doolittle, G.C., & Whitten, P. (2001). Administrator and provider perceptions of the factors relating to programme effectiveness in implementing telemedicine to provide end-of-life care. *Journal of Telemedicine and Telecare*, 7(2): 17-19.
18. Nelson, E.L., Cook, D.J., Shaw, P., Peacock, G., & Doolittle, G.C. (2001). Evolving pediatrician perceptions of a telemedicine program. *Journal of Computer-Mediated Communication*, 6(4).
19. Redford, L., & Cook, D.J. (2001). Rural health care in transition: The role of technology. *The Public Policy and Aging Report*, 12(1): 1-5.

20. Zaylor, C., Nelson, E.L., & Cook, D.J. (2001). Clinical outcomes in a prison telepsychiatry clinic. *Journal of Telemedicine and Telecare*, 7(1 Suppl): 47-49.
21. Whitten, P.S. & Cook, D.J. (1999). School-based telemedicine: Using technology to bring health care to inner-city children. *Journal of Telemedicine and Telecare*, 5(1 Suppl): S23-25.
22. Whitten, P.S., Cook, D.J., & Doolittle, G.C. (1998). An analysis of provider perception for TelehospiceSM. *The American Journal of Hospice and Palliative Care*, 15(5): 267-275.

Book

1. Whitten, P. & Cook, D.J. (Editors). (2004). *Understanding Health Communication Technologies: A Case Study Approach*, (1st ed.). San Francisco, CA: Jossey-Bass/Wiley.

Book Chapters (Selected Chapters)

1. Whitten, P., Cook, D.J., & Cornacchione, J. (2011). Telemedicine: Reviewing the past, looking toward the future. In T. Thompson & R. Parrott (2nd ed.), *Routledge Handbook of Health Communication* (pp. 84-99). New York: Taylor & Francis.
2. Spaulding, R.J., Cook, D.J., & Doolittle, G.C. (2006). School-based telemedicine in Kansas: Parent perceptions of health and economic benefits. In J.N. Yfantopoulos, G.T. Papanikos and Z. Boutsoli (Eds.), *Health Care Issues: An International Perspective* (pp. 371-386). Athens, Greece: Athens Institute for Education and Research.
3. Cook, D.J., Patterson, J.D., & Downs, C.W. (2004). Conducting team audits. In C.W. Downs (Ed.), *Assessing Organizational Communication* (pp. 36-49). New York: Guilford Press.
4. Zaylor, C. Spaulding, A. & Cook, D.J. (2003). Mental health correctional telemedicine. In R. Wootton's (Ed.), *e-Mental Health and Telepsychiatry*. London: The Royal Society of Medicine Press.
5. Doolittle, G.C. & Cook, D.J. (2000). Telemedicine. In P.L. Davidson (Ed.), *Healthcare Information Systems* (pp. 453-468). Washington, DC: Auerbach Publications.
6. Whitten, P.S., Eastin, M., & Cook, D.J. (2000). The role of the organization in the success of web-based continuing medical education programs. In R. Rice and J.E. Katz (Eds.), *The Internet and Health Communication* (pp. 35-42). Thousand Oaks, CA: Sage Publications.
7. Doolittle, G.C. & Cook, D.J. (1999). Defining the needs of a telemedicine service. In R. Wootton and J. Craig (Eds.), *Introduction to Telemedicine* (pp. 79-92). London: The Royal Society of Medicine Press.

Published Abstracts (Selected Abstracts)

1. Doolittle, G., Spaulding, R., Martin, K., Krebil, H., Spaulding, A. & Cook, D. (2011). Midwest Cancer Alliance: Clinical trials, education & research across the KS telemedicine network. Abstract. *Telemedicine and e-Health*, 17(4): A-1-A-122.
2. Spaulding, R., Russo, T., Cook, D., & Doolittle, G. (2004). Diffusion theory and telehealth adoption by Kansas providers: Critical factors in telehealth adoption for improved patient access. Abstract. *Telemedicine and e-Health Conference Proceedings*: 100-101.
3. Doolittle, G.C., Cook, D.J., Spaulding, R., & Williams, A. (2003). Cost studies for teleoncology practices in Kansas. Abstract. *Telemedicine Journal and e-Health*, 9(1): 75.
4. Nelson, E., & Cook, D. (2003). Treating childhood depression over interactive televideo. Abstract. *Telemedicine Journal and e-Health*, 9(1): 114.
5. Cook, D.J. (2002). Developing a statewide broadband infrastructure to support clinical and educational tele-services in Kansas: An overview of political and technical challenges. Abstract. *Telemedicine Journal and e-Health*, 8(2): 210-211.
6. Cook, D.J., Doolittle, G.C., & Spaulding, A. (2002). Developing a reimbursement model for urban based telemedicine services. Abstract. *Telemedicine Journal and e-Health*, 8(2): 198-199.
7. Cook, D.J., Doolittle, G.C., Spaulding, A., & Swirczynski, D. (2002). A comparison of innovation

adopters and non-adopters within a telemedicine initiative: An evaluation of innovation attributes to explain telemedicine diffusion. Abstract. *Telemedicine Journal and e-Health*, 8(2): 214.

8. Cook, D.J., Shaw, P., & Nelson, E.L. (2001). Research approaches to establishing telemedicine efficacy from a communication studies standpoint. Abstract. *Telemedicine Journal and e-Health*, 7(2): 176.
9. Cook, D.J., Nelson, E.L., Shaw, P., & Doolittle, G.C. (2001). Healthy steps intervention for adolescent parents over interactive televideo. Abstract. *Telemedicine Journal and e-Health*, 7(2): 187-188.
10. Nelson, E.L., Shaw, P., Doolittle, G.C., Peacock, G., & Cook, D.J. (2001). Telemedicine provider perceptions of diagnostic and treatment efficacy in a pediatric population. Abstract. *Telemedicine Journal and e-Health*, 7(2): 188.
11. Ermer, D., Nelson, E.L., & Cook, D.J. (2000). An evaluation of treatment of children with attention-deficit hyperactivity disorder (ADHD) over TeleKidcare®. Abstract. *Telemedicine Journal*, 6(1): 177.
12. Cook, D.J., Steitz, S., & Adcock, J. (2000). Tele-home health: Accessing chronic CF and CHF patients via telemedicine. Abstract. *Telemedicine Journal*, 6(1): 175.

SERVICE AND ENGAGED SCHOLARSHIP EXPERIENCE

University Committee Service, North Dakota State University, 2022-present (Selected Service)

- Chair, President's Cabinet, Office of the President.
- Chair, Leadership Assembly, Office of the President and Provost.
- Chair, Strategic Planning Oversight Committee (SPOC), HLC-Strategic Planning, Office of the President and Provost.
- Co-Leader, Shared Governance Executive Committee, Student, Faculty, and Staff executive teams.
- Member, Chancellor's Cabinet Meeting, North Dakota University System Office.

University Committee Service, University of Kansas, 2013-2022 (Selected Service)

- Member, Executive Policy Group, Covid Unified Command team (March 2020-2022), Office of the Chancellor.
- Member, Chancellor's Executive Committee (2019-2022), Office of the Chancellor.
- Member, Chancellor's Cabinet (2013-2022), Office of the Chancellor.
- Board Member, KU Center for Research, INC (KUCR) Board of Trustees (2018-2020), Office for Research.
- Member, Executive Vice Chancellor (EVC) and Provost's Leadership Team (2013-2020), Office of the Provost.
- Member, Bold Aspirations Implementation Steering Committee (2013-2017), Office of the Provost.
- Member, Higher Learning Commission (HLC) Multi-location site visit team (2017), Office of the Chancellor.
- Member, Higher Learning Commission (HLC) of the North Central Association of Colleges and Schools (2014-2015), Office of the Provost.

University Committee Service University of Kansas Medical Center, 1998-2013 (Selected Service)

- Member, EVC Leadership Team, Office of the Executive Vice Chancellor.
- Member, Senior Vice Chancellor Leadership Team, Office of the Senior Vice Chancellor.
- Committee Member, Vice Chancellor of Administration's Management Council, Office of the Executive Vice Chancellor.
- Committee Member, Clinical Translational Science Award External Community Advisory Board.